

Care to the Community

Annual Report
2022



We value and seek diversity, fostering a culture of inclusion, communication and connectedness, by treating all patients, employees, and partners with respect, without consideration of race, religion, origin, economic status, or lifestyle.

### **EXCELLENCE**

We continually evaluate and improve the way we deliver our services.

### **SERVICE**

We cultivate and maintain professional relationships with our clients, patients, employees, and partners, treating all with dignity and respect.

### **COMPASSION**

We serve the needs of others, led by care and kindness.

### **STEWARDSHIP**

We prudently and responsibly manage the resources entrusted to us.

### MISSION

As a faith-based organization,
QueensCare provides, directly and in
collaboration with others, accessible
quality healthcare for low-income
individuals and families residing
in Los Angeles County.

QueensCare is a 501 (c)(3) nonprofit organization originally founded by the Franciscan Sisters of Sacred Heart, whose mission of compassion and accessible healthcare continues today. QueensCare provides screening, treatment, education, and preventive and direct care to Los Angeles area residents in need. Beyond that, we also give charitable grants to other non-profits making a difference in the City of Angels and fund scholarships for those entering medical fields with an interest in working in underserved communities.

## DEAR FRIENDS,

Boosting Care to the Community was the hallmark of QueensCare's efforts this year, with the goal of advancing healthier and stronger patients and communities through our many programs and services. We continue to rebound from the impacts of the COVID-19 pandemic, with past programs reopening and new ones being pursued.

In this report you will read about how the Mobile Vision and Dental Programs returned to LAUSD campuses, celebrating the exciting event of the year - the grand opening of the new mobile vision van, dubbed "Ivan the Eye Van" by the fourth graders at Esperanza Elementary School. This van houses state-of-the-art eye exam technology including a retinal camera, lensometer, a vision exam chair, and more, to provide precise and effective vision care exams and glasses for students.

Our Mobile Dental Program started the fiscal year at its temporary location on Vermont Avenue, with a single dental trailer, adding a second trailer in September. These two dental trailers, for the first time since the COVID-19 pandemic began, moved to an LAUSD campus in April 2022. Whitening McQueen, QueensCare's large, six-chair dental trailer, underwent repairs and upgrades from September to May, returning to serve in June 2022.

Meanwhile, QueensCare Health & Faith Partnership (QHFP) worked on reviving partnerships and opening new sites in our expanded Primary Service Area. In addition, QHFP staff provided support to QueensCare Health Centers' five locations with COVID-19 vaccine administration, patient outreach, and health education.

QueensCare's Mental Health Program has operated throughout the pandemic, albeit virtually, on a somewhat reduced level. Cristina Sandoval, Mental Health Manager, teamed up with QueensCare Health Centers' Chief Medical Officer, Edward Liao, M.D., to bring wellness programs to our staff during a time of

flagging spirits and energy among healthcare workers. Finally, the chaplains in our Pastoral Care Division returned to the hospital, again at a reduced level due to COVID restrictions, retirements and leaves of absence.

QueensCare's Charitable Division continued in full force, thanks to Zoom meetings of the Grant Committee and Charitable Board. Grant awards increased this year to make up for reduced QueensCare program operating expenditures. In addition to grants, QueensCare launched the John Joseph Brandlin Memorial Scholarship Program, awarding scholarships to students pursuing healthcare degrees and interested in working in underserved communities. We see these awards as an important boost in students' educational support, as well as a way to boost the number of much needed doctors, nurses, and other healthcare professionals in the future, who will serve the communities we support.

"Boosting Care to the Community" is an appropriate title for this year's annual report. At QueensCare we don't do our work alone, but rather provide a boost to those with the drive to serve and improve marginalized communities. We continue to seek out and create new partnerships to meet our goals and expand our reach. Thanks to a truly mission-driven staff, we perform with diligence and dedication, serving those in need who depend on us. We thank you for taking the time to read this year's report and for continuing to support QueensCare and the underserved of Los Angeles.

Sincerely,

Steven Aronoff

Chair, Board of Directors

Barbara B. Nines

Barbara B. Hines

President & Chief Executive Officer



STEVEN ARONOFF
CHAIR,
BOARD OF DIRECTORS
Steven Aronoff has been involved with QueensCare in various capacities since 2006 including service on the Charitable Board and several Board committees. He has also served on the Board of the Children's Home Society. He worked for over 30 years at the investment firm of Scudder, Stevens and Clark where he was a Managing Director.



BARBARA B. HINES

PRESIDENT &

CHIEF EXECUTIVE OFFICER

Ms. Hines joined QueensCare
in 1997 and was named
President & CEO in 2009.

She holds a BS in Management
from San Diego State University
and a MBA in Accounting &

Finance from the University of
Southern California.

### 2022 AT A GLANCE

### DIRECT HEALTHCARE DIVISION

### The Mental Health Program

Provided

\$165,259

in mental health services through

1,636

appointments

Provided case management services, linking families to food resources, financial assistance, mental health for adults and computer technology access.

### Mobile Vision Program

Screened

6,796

students/ patients Dispensed

1,344

pairs of glasses free of charge

QueensCare optometrist examined

1,373 students/ patients

### Mobile Dental Program

Operated two trailers at the QueensCare Vermont property until April 2022, when the MDP returned to Grant Elementary school.

Served

696

patients and completed

**2,08**/ appointments

Performed

11,551

procedures for a total value of

\$156,968

### Inpatient Program

Allocated over

\$5,000,000

in inpatient services through contracts with 13 hospitals Adventist Health White Memorial Medical Center received payments totaling

\$1,551,000

### Q/QHC Healthcare Partners

While the health centers ended FY2022 with a net loss, they performed better than budget, serving 23,993 unduplicated patients with 113,929 encounters.





# 2022 AT A GLANCE

### **QUEENSCARE HEALTH AND FAITH PARTNERSHIP**

Hosted 110 COVID-19 vaccination events at places of worship, social service agencies and schools such as Cal State University Los Angeles, serving

2,653

During the flu season, QHFP hosted 42 mobile flu clinics and administered 206 flu vaccines.

Linked 2,538 low-income community members to health services and social services in the community.

### **PASTORAL CARE DIVISION**

Chaplains completed

21,659

visits with patients, discussed 44 advanced directives, and said mass for 190 attendees at Hollywood Presbyterian Medical Center.

### **CHARITABLE DIVISION**

Awarded Martin Luther King Jr. Community Healthcare

\$500,000

in support of their Graduate Medical Education program. Awarded 28 scholarships and loan repayment awards totaling

\$280,000

through the John Joseph Brandlin Memorial Scholarship

Approved 48 grants totaling

\$3,441,000



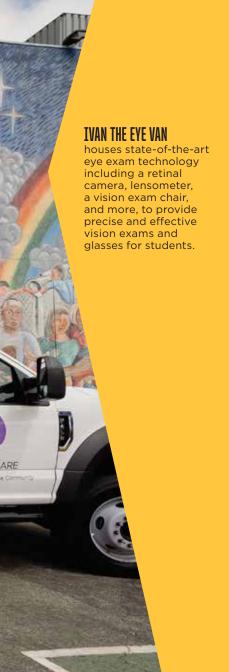
The much anticipated new mobile vision van was completed this year and is in operation! On May 27, 2022, Esperanza Elementary School hosted a ribbon cutting ceremony where the 4th-grade class won the contest to name the vision van, "Ivan The Eye Van." QueensCare presented the 4th graders with a \$500 check for their efforts and creativity. Students and guests enjoyed the celebration, and were among the first to view the van in person.

Early in the fiscal year, the Mobile Vision Program (MVP) provided services at two community locations, Immaculate Conception Church/School and St. Lawrence of Brindisi Catholic Church, in addition to providing services at the mobile programs' temporary site on Vermont Avenue. In January 2022, Los Angeles Unified School

District (LAUSD) welcomed the MVP to their campuses, starting at Gage Middle School, the first MVP visit to campuses since March 2020, when the initial COVID-19 stay-at-home order was issued.

Ultimately, the MVP surpassed its goal for the year by providing services to twenty LAUSD schools in six months. Our team and LAUSD nurses screened a total of 6,796 students/patients. Exams completed by the optometrist totaled 1,373, with 1,344 students needing and receiving glasses free of charge.

The Mobile Dental Program (MDP) started the fiscal year providing treatment at the Vermont Avenue location, operating with one trailer, and in September increasing patient access to care by











"Ivan The Eve Van is providing an easier process and shorter wait time for MVP staff and students. Before Ivan, pre-testing was completed with a handheld piece of equipment which took time to adjust to each student and now pretesting is completed with the touch of one button. Having state-ofthe-art technology and equipment provides a comfortable environment for the students and MVP staff. Ivan brings excitement to students when it arrives on each campus."

JULIE VILLALPANDO, QueensCare Mobile Programs Manager

adding a second trailer, all in compliance with COVID-19 guidelines of the University of Southern California and the Centers for Disease Control and Prevention.

During the holiday season, the twin trailers served at Immaculate Conception and St. Lawrence of Brindisi Catholic Church. This was the first time the MDP provided uninterrupted services during the winter break. In April 2022, the MDP returned to an LAUSD campus for the first time since the COVID-19 pandemic began, to the delight of Grant Elementary students and their parents. For the year, the MDP served 696 patients and completed 2,087 appointments. A total of 11,551 procedures were performed, which would have cost families/insurance a total of \$156,968.

Meanwhile, Whitening McQueen, the largest dental trailer in our fleet, served as a mobile testing site for unvaccinated staff of Adventist Health White Memorial Medical Center for a good part of the pandemic. At the end of September 2021, Whitening McQueen was "dry-docked" for repairs and maintenance, returning to the Vermont location to serve the community in June 2022. The MDP team is excited once again to provide much-needed dental services to children in Los Angeles.



FROM TOP: QueensCare staff and LAUSD staff and students cutting ceremonial ribbon. Interior of "Ivan the Eye Van." Jose Funes, Washington Dela Torre, Julio Guadron, QueensCare's Facilities team.



# "As we work toward reopening more partner sites, I look forward to re-introducing our services to the community and continuing the heartfelt work that QHFP has provided for many years. It is an honor to work for such an amazing organization - one that focuses on meeting the needs of marginalized and forgotten communities."

ERICA MACIAS, Community Health Outreach Manager



# A WINNING COMBINATION - FLEXIBILITY & TEAMWORK

QueensCare's Health & Faith Partnership (QHFP) Parish Nurses and Community Health Workers (CHWs) play an important and active role in the community, typically working with affiliate sites throughout the year to provide healthcare and other services to thousands of men, women, and children. The past year saw many of these sites closing down again as the COVID-19 pandemic presented additional challenges with the arrival of the omicron variant. This highly contagious variant proves that vaccines and boosters provide the best protection against severe illness and hospitalization, and are essential for the communities we serve. To that end, the QHFP staff mobilized to provide COVID-19 vaccines and boosters at 110 clinics during FYE 2022.

Our flexible team continued to pivot as necessary to provide help where it was needed. A big part of QHFP's efforts this past year was spent reopening partner sites and bringing on new sites in our expanded Primary Service Area (PSA). In addition, the QHFP team provided support to QueensCare Health Centers' five clinics with COVID-19 vaccine administration, patient outreach, and health education.

### LIFE CHANGING INTERVENTION

Eduardo Paredes is an avid mariachi musician and long-time resident of Los Angeles. He has been a patient at QueensCare since 2015 when he first came to see parish nurse Fay Russell at Dolores Mission Church, a beacon of hope in the Boyle Heights community. At that time, Eduardo was diagnosed with Type II diabetes and was referred to doctors at QueensCare Health Centers' East 3rd Street health center. Doctors prescribed him medication, placed him in a medication management program, and put him in touch with other health education resources at the center to help him manage his A1c. Over the years, Eduardo has also received care from podiatrists, ophthalmologists, and dietitians at the health center, based on his other health needs.

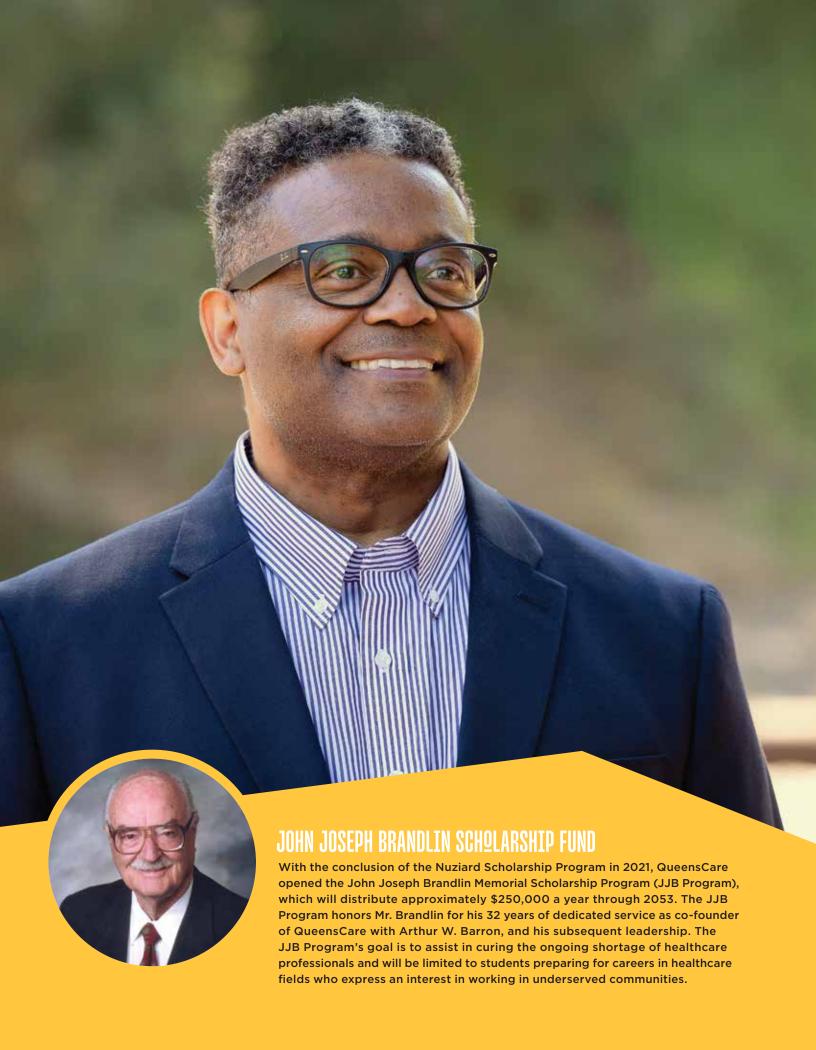
Eduardo met Fay when he was examined by her in the QueensCare office at Dolores Mission Church, where parish nurses provide blood pressure and other health screenings regularly. "Fay, who is very positive, instilled in me the need to be physically and spiritually responsible and to seek out the many opportunities for healthcare available to me. All of my health needs are met by QueensCare, and everyone I meet there is very kind and helpful. I have recommended many of my friends to join the QueensCare family to get the care they need," says Eduardo.

Fay Russell fondly remembers the time when Eduardo and his fellow musicians played at a dinner to honor and thank the volunteers from our partner sites for the many services he and others received. "It's great when our wonderful patients show their appreciation using the gifts they possess. We were all very moved by the group's performance."

"All of my health needs are met by QueensCare and everyone I meet there is very kind and helpful."

-EDUARDO PAREDES, QHFP Patient





# A BOOST TO EDUCATE OUR FUTURE HEALTHCARE PROFESSIONALS

According to the American Medical Association (AMA), the population in the United States is estimated to grow by about 11 percent, from 324 million in 2016 to 359 million in 2030. An increase in population ultimately leads to an increase in demand for services, including healthcare services. QueensCare's Charitable Division works to answer the call for support of many of those services.

The Charitable Board and Grant Committee continued in full force this year, thanks to Zoom meetings, with grant awards increasing to offset reduced QueensCare operating program expenditures. QueensCare awarded 50 grants totaling \$3.6 million.

In its inaugural year, the John Joseph Brandlin Memorial Scholarship Fund awarded 28 scholarship and loan repayment awards totaling \$280,000. The scholarships are a way for QueensCare to support students pursuing degrees in healthcare, as there is a great need for doctors, nurses, and other healthcare professionals to serve the communities we support. The Scholarship Committee followed established priorities, focusing on applicants pursuing careers in primary care. Recipient students represented 13 colleges and universities.

Finally, \$2,181,000 was awarded from the Emergency Medical Services Fund to 11 eligible hospitals to fund much needed emergency care for residents of QueensCare's Primary Service Area.

# QUEENSCARE FUNDS MLK JR. COMMUNITY HEALTHCARE'S GRADUATE MEDICAL EDUCATION (GME) PROGRAM

In September 2021, the QueensCare Charitable Division awarded MLK Community Health Foundation \$500,000 in support of their Graduate Medical Education Program. This two-year grant allowed MLK to begin the Internal Medicine Residency Program, which is in strong support of healthcare in the context of equity and social justice.

"We were happy to provide funding for so many worthy recipients who are committed to serving the most vulnerable in our community. It is also truly rewarding to be able to connect with scholarship recipients and see the immediate impact our programs have on easing their financial burden."

RAFEAL CLEMENTS, QueensCare Grant Administrator (PICTURED LEFT)



"We want to recognize Gene and Marilyn Nuziard for their dedication to QueensCare governance and operations for so many decades. To express our gratitude to them. the Gene and Marilvn Nuziard Scholarship and Loan Repayment Program was established and ran for sixteen years, paying out more than \$3.800.000."

BARBARA B. HINES, QueensCare President and CEO

### FINANCIAL STATEMENTS

For the year ended June 30, 2022

Conec	dated	Statement	of Finan	oial D	ocition*
Consc	matea	Statement	oi rinan	ciai P	osition

Consolidated Statement of Financial Position*		1	
	2022		
Assets			
Cash and cash equivalents	\$ 10,881,000		
Cash whose use is restricted	68,000		
Investments	344,026,000		
Property and equipment, net	85,157,000		
Other assets	659,000	OHEENSCADE BOA	ARD OF DIRECTORS
			AND OF DIRECTORS
TOTAL ASSETS	\$ 440,791,000	Steven Aronoff	
		CHAIR	
Liabilities		Alan Cushman	
	¢ 1700,000	VICE CHAIR	
Accounts payable and accrued expenses Accrued compensation and related liabilities	\$ 1,388,000	Fran Inman	
	261,000	SECRETARY	
Accrued Inpatient Hospital Fund Grants payable	7,611,000 3,124,000		5 40 1 144
Other accrued liabilities	1,245,000	Edward Avila Joseph Bui	Rev. Michael Mata Allan Michelena
Other accided liabilities	1,243,000	Denise Partamian	Gene A. Nuziard
TOTAL LIABILITIES	\$ 13,629,000	Forgette	Barry Peterson
TO THE EIRBIETTES	<del>\$ 13,023,000</del>	Jay Guerena	Lois Saffian
Net Assets		Jeffery Hermann	Michael Stechmann, OAR
Without donor restrictions	\$ 427,162,000	Barbara B. Hines	Bettie J. Woods
Thirload donor restrictions	Ψ 127,102,000		
TOTAL NET ASSETS	427,162,000		
		QUEENSCARE CHA	ARITABLE BOARD
TOTAL LIABILITIES AND NET ASSETS	\$ 440,791,000	Denise Partamian Forgett	•
101111 11111111111111111111111111111111	<del>Ψ 110,731,000</del>	CHAIR	e
Consolidated Statement of Activities		CHAIR	
Consolidated Statement of Activities		Mark Handin	
O (1 P 10 )	2022	VICE CHAIR	
Operating Revenue and Support			
Net unrealized gain (loss)	\$ (26,018,000)	Haley T. English	
Net investment gain Investment income	4,677,000 4,017,000	SECRETARY	
Other income	203,000	Marina Aronoff	William T. Harris
Contributions	240,000	Edward Avila	Ivan A. Houston
Contributions		Raed Bargout, M.D.	Katie Jacobs
TOTAL REVENUE AND SUPPORT	(16,881,000)	Lisa Boren	Sung Cheol Jin
10 III KL V LINOLIIND OOTI OKI	(10,001,000)	Kay Buck	Ann Lee
Expenses		Sister Karen Collier	Sal Lopez
Program services	\$ 12,431,000	Patty Covarrubias- Williams	Kevin Michelena Barry Peterson
Grants awarded	6,475,000	Anthony Dazzo	Lois Saffian
Sub-total	18,906,000	Thomas Donham	Anna Sivak
		Susan Downey, M.D.	Johng Ho Song
Management and general	2,049,000	Jan Fredrickson, MN,	Patricia Kien-Men Ton
		RN, CPNP	Ana Teresa Valdez
TOTAL EXPENSES	20,955,000	Edgardo Gazcon	Robert Villaseñor
		Noelle Tisius Gervais	Barbara Wachsman
NET OPERATING INCOME (LOSS)	\$ (37,836,000)	Ashley Goffredo Paul Gomez	Tina Yoo
Other Revenue			
Non-Investment Fund Marketable Securities			
Net unrealized gain (loss)	\$ (5,735,000)		
Net investment gain	1,031,000	MANAGEMENT	
Non-Investment Fund Real Estate	1,218,000		
		Barbara B. Hines	

### Barbara B. Hines

President & Chief Executive Officer

#### Eloisa Perard

Chief Administrative Officer

#### Faith Lee

\$ (3,486,000)

(41,322,000)

468,484,000

Vice President, Accounting and Finance

### Maryam Sesay

Director of Operations

**CHANGE IN NET ASSETS** 

NET ASSETS, BEGINNING OF YEAR

NET ASSETS, END OF YEAR

\$ 427,162,000

### PROGRAM SERVICES AND GRANTS

In addition to our own direct healthcare programs and in keeping with our mission, QueensCare awards grants to other nonprofit organizations that provide services to the low-income community.

Program Services and Grants:			Charitable Grants (Continued)			
Inpatient Healthcare	\$	5,066,000	Emergency Medical Services Fund			
Emergency Medical Services		2,165,000			440.000	
Outpatient Healthcare		2,030,000	Beverly Hospital	\$	149,000	
Community Clinics		1,295,000	Cedars-Sinai Medical Center		54,000 370.000	
QueensCare Health & Faith Partnership		828,000	Children's Hospital Los Angeles Glendale Adventist Medical Center		96,000	
Bilingual Access and Translation		529,000	Glendale Adventist Medical Center  Glendale Memorial Hospital and Health Center		134,000	
Education and Outreach		495,000	Good Samaritan Hospital		1,122,000	
Grants		429,000	Huntington Memorial Hospital		94,000	
Transportation		265,000	LAC+USC Medical Center		13,000	
Pastoral Care Services		244,000	Providence St. Joseph Medical Center		23,000	
AIDS Services		205,000	Sherman Oaks Hospital		13,000	
Residual		5,355,000	White Memorial Medical Center		113,000	
PROGRAM SERVICES AND GRANTS TOTAL	\$	18,906,000	EMERGENCY MEDICAL SERVICES FUND TOTAL	•	2,181,000	
Inpatient Contract Funding			EMERGENCI MEDICAL SERVICES FOND TOTAL	\$	2,181,000	
-	<b>*</b>	1 051 000				
White Memorial Medical Center	\$	1,851,000				
California Hospital Medical Center		1,079,000	Grants Fund			
PIH Good Samaritan Hospital		694,000 Gene and Marilyn Nuziard Scholarship and Loan Repayr		Progra	m	
Beverly Hospital		268,000	Scholarships were awarded to students attending the following	g school	's:	
PIH Health Whittier PIH Health Downey		266,000				
		404,000	USC Keck School of Medicine	\$	70,000	
Huntington Memorial  Glendale Memorial Hospital and Health Center		183,000	UCLA School of Medicine/Charles Drew University		10,000	
Cedars Sinai		120,000 147,000	UCLA School of Medicine		50,000	
Martin Luther King Jr. Community Hospital		54,000	UC San Francisco School of Medicine		10,000	
Martin Eutrier King 31. Community Hospital		34,000	Western University of Health Sciences		20,000	
INPATIENT HEALTHCARE FUND TOTAL	¢	5,066,000	UC San Diego School of Medicine		10,000	
INTATIENT HEALTHCARET OND TOTAL		3,000,000	UC Davis School of Medicine		10,000	
			Samuel Merritt University		10,000	
Charitable Grants			Touro University California		10,000	
			UC Riverside School of Medicine		20,000	
HIV/AIDS Services Fund			Mount Saint Mary's University		10,000	
Asian Pacific AIDS Intervention Team	\$	50,000	Northwestern University School of Medicine		10,000	
Salvation Army	,	55,000	CSU San Marcos		10,000	
Hollywood Community Housing Corporation		30,000	UC Irvine School of Medicine		20,000	
Project Angel Food		100,000	Loan Repayment Award		10,000	
AIDS SERVICES FUND TOTAL	\$	235,000	SCHOLARSHIP PROGRAM TOTAL	\$	280,000	
Education and Outreach Fund			Jewish Free Loan Association		\$30,000	
			Coalition to Abolish Slavery and Trafficking		\$125,000	
MLK Community Health Foundation	\$	500,000			,===	
LA Family Housing		50,000	GRANTS FUND TOTAL	\$	435,000	
Little Kids Rock		50,000			,	
WomenShelter of Long Beach		40,000				
CASA of Los Angeles		65,000				
My Friend's Place		50,000				
South Central LAMP		30,000				
Worksite Wellness LA		50,000				
American Red Cross - LA Region		100,000				
Cancer Support Community - Pasadena		50,000				
Olive Crest		100,000				
Search to Involve Pilipino Americans		10,000				
Catholic Charities - Good Shephard Shelter		25,000				
The House Institute		160,000				
La Plaza de Cultura y Artes		25,000				
EDUCATION AND OUTREACH FUND TOTAL	\$	1,430,000				

### **CHARITABLE GRANTS**

(Continued)

### **Outpatient Services Fund**

Children's Institute	\$ 75,000
St. Anne's Family Services	140,000
Southern California Counseling Center	70,000
USC School of Social Work	75,000
Youth Emerging Stronger	50,000
Buddhist Tzu Chi Medical Foundation	25,000
Covenant House California	50,000
Healing California	35,000
Pepperdine University	50,000
Program for Torture Victims	75,000
T.H.E. Health & Wellness Centers	50,000
Weingart Center Association	50,000
AHEAD with Horses	15,000
Blind Children's Center	100,000
Claris Health	60,000
Community Health Alliance of Pasadena	150,000
El Centro de Amistad	40,000
HealthRight 360	25,000
John Tracy Center	100,000
Saban Community Clinic	150,000
The People Concern	75,000
Venice Family Clinic	150,000
Via Care Community Health Center	150,000
Westside Family Health Center	150,000
Young & Healthy	75,000
Hope of the Valley - 2 Years Grant	158,000
OUTPATIENT HEALTHCARE FUND TOTAL	\$ 2,143,000
Transportation Fund	
Gateways Hospital and Mental Health Center	\$ 75,000
Claris Health	81,000
PIH Health Foundation Good Sam	65,000
HealthRight 360	40,000
TRANSPORTATION FUND TOTAL	\$ 261,000
Total Charitable Division Awards	\$ 6,560,000

# GRANTS AND DONATIONS RECEIVED

Thank you for your continued support and generosity.

St. Joseph's Health Support Alliance \$ 240,000

### Donations \$1 - \$5,000

Anonymous Donor JAKKS Pacific, Inc. Marina and Steve Aronoff Sal Lopez Fd Avila Kristina and Michael Mata Lisa and Jordan Bender Diane M. Russell Alan Cushman Lois Saffian Dignity Health Sports Park Anna Sivak Denise and Raymond Forgette Fr. Michael Stechmann, O.A.R. Noëlle A. Gervais Bettie Woods



### **ART BARRON**

It is with sadness that we announce the passing of Arthur W. Barron, one of the founders of QueensCare. Art passed at the age of 100, just 5 days shy of his 101st birthday in his adopted home of Santa Barbara, California.

Art worked for the Franciscan Sisters of the Sacred Heart for most of his career, running the financial operations of the Sisters' various hospitals in the Midwest. He came to be a trusted advisor in all financial matters, who was tapped. with Joe Brandlin, in the late 1970's to take over the operations of the Sisters' San Francisco hospital, St. Joseph's.

He went on to lead in the administration of Queen of Angels Hospital in Los Angeles and was instrumental in the merger of Queen of Angels and Hollywood Presbyterian Hospitals, which became known as Queen of Angels-Hollywood Presbyterian Medical Center (QA-HPMC). It was at this time that the Sisters turned over all control of QA-HPMC to Barron and Brandlin to form a new board and operate the merged entity.

In the mid 1990's, Barron and Brandlin created the vision that is now St. Joseph's Health Support Alliance, QueensCare and QueensCare Health Centers. As men of great faith, Barron and Brandlin were aligned with the Sisters' original mission and intent of perpetually serving the poor and needy, as Jesus teaches us. Art set a fine example of honor and devotion, and he will be sorely missed by all who knew him.



www.QueensCare.org/donate or by using the enclosed envelope. If you would like your donation to go towards a specific program, please indicate which

one on the enclosed envelope.

# THANK YOU!

On behalf of QueensCare and all we serve, thank you for boosting care in the community.



950 South Grand Avenue, 2nd Floor South Los Angeles, CA 90015 323.669.4301 | QueensCare.org